# **2Q21** Consolidated **Financial Results**





World's Best Bank in the Emerging Markets EUROMONEY (2020)







## **01** Operating Environment

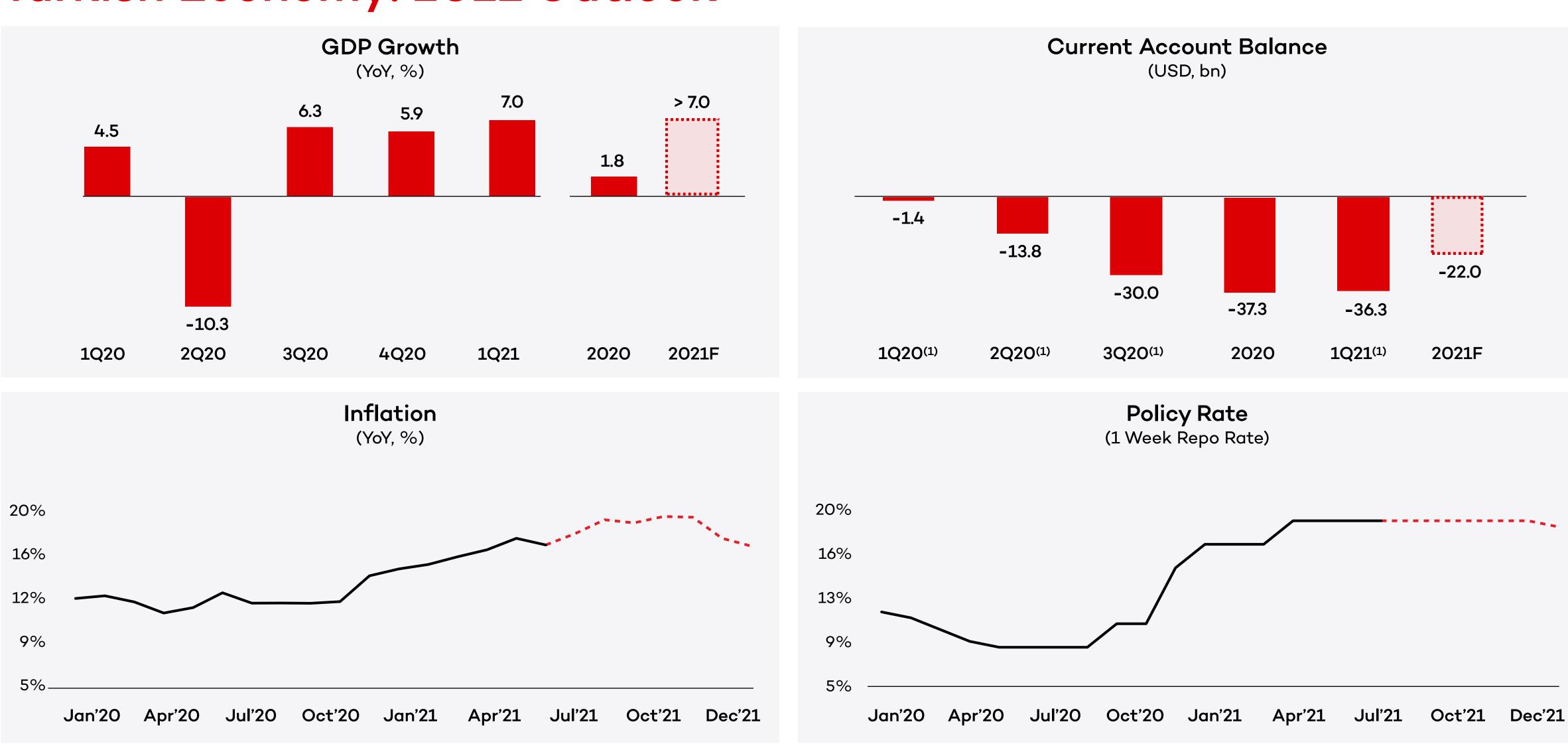
## **O2** Financials

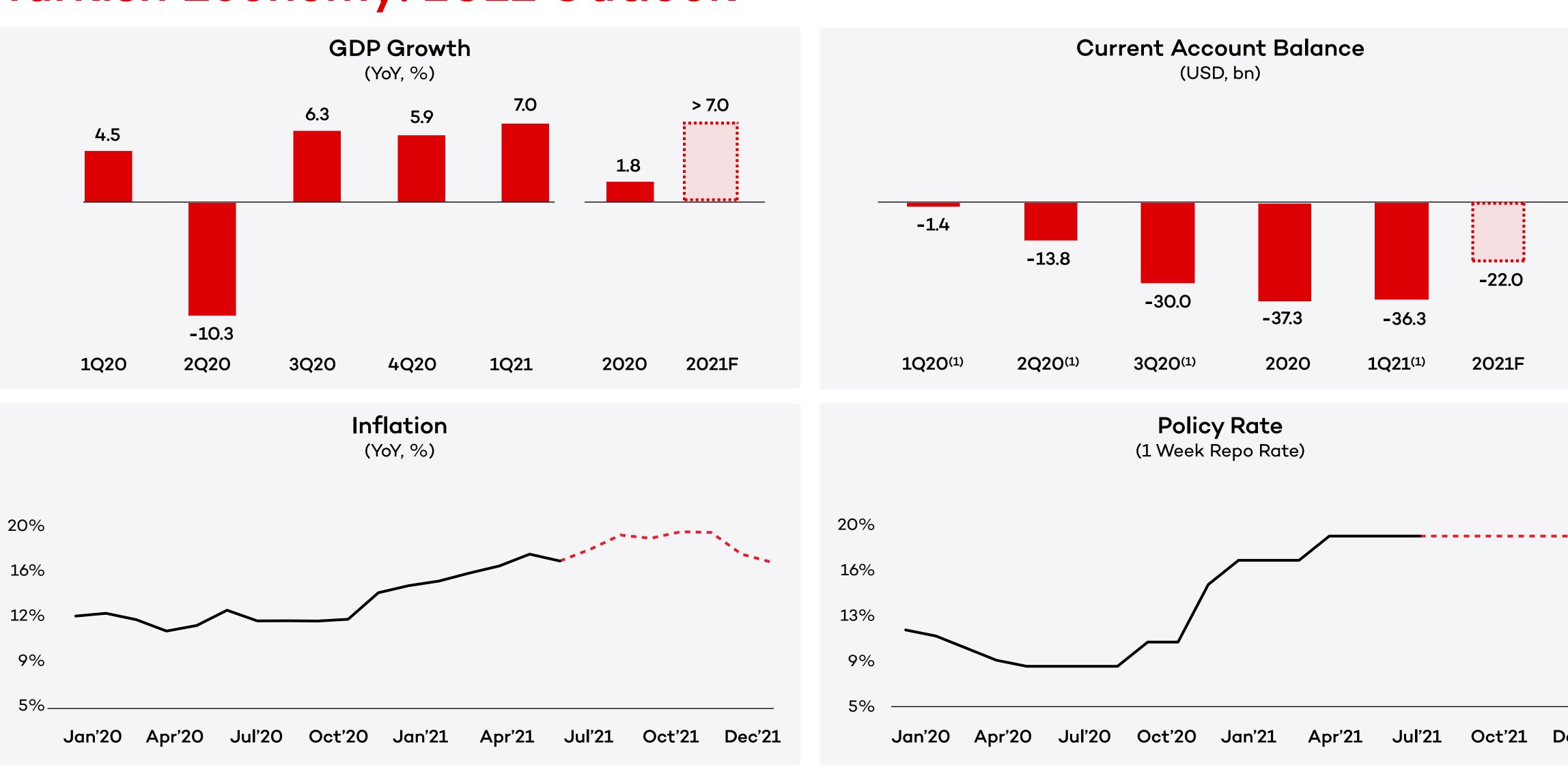
O3 Annex





## Turkish Economy: 2021 Outlook

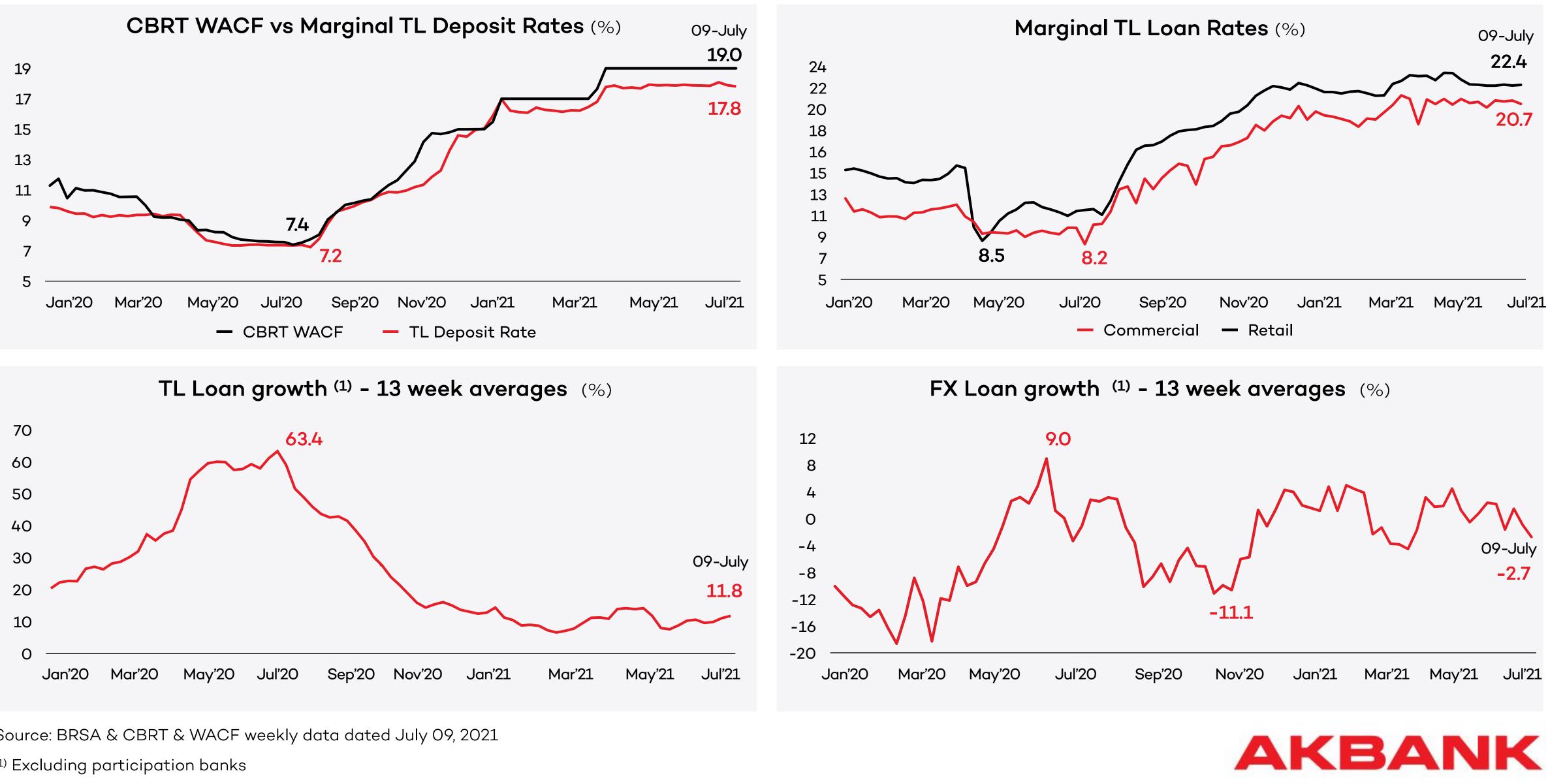


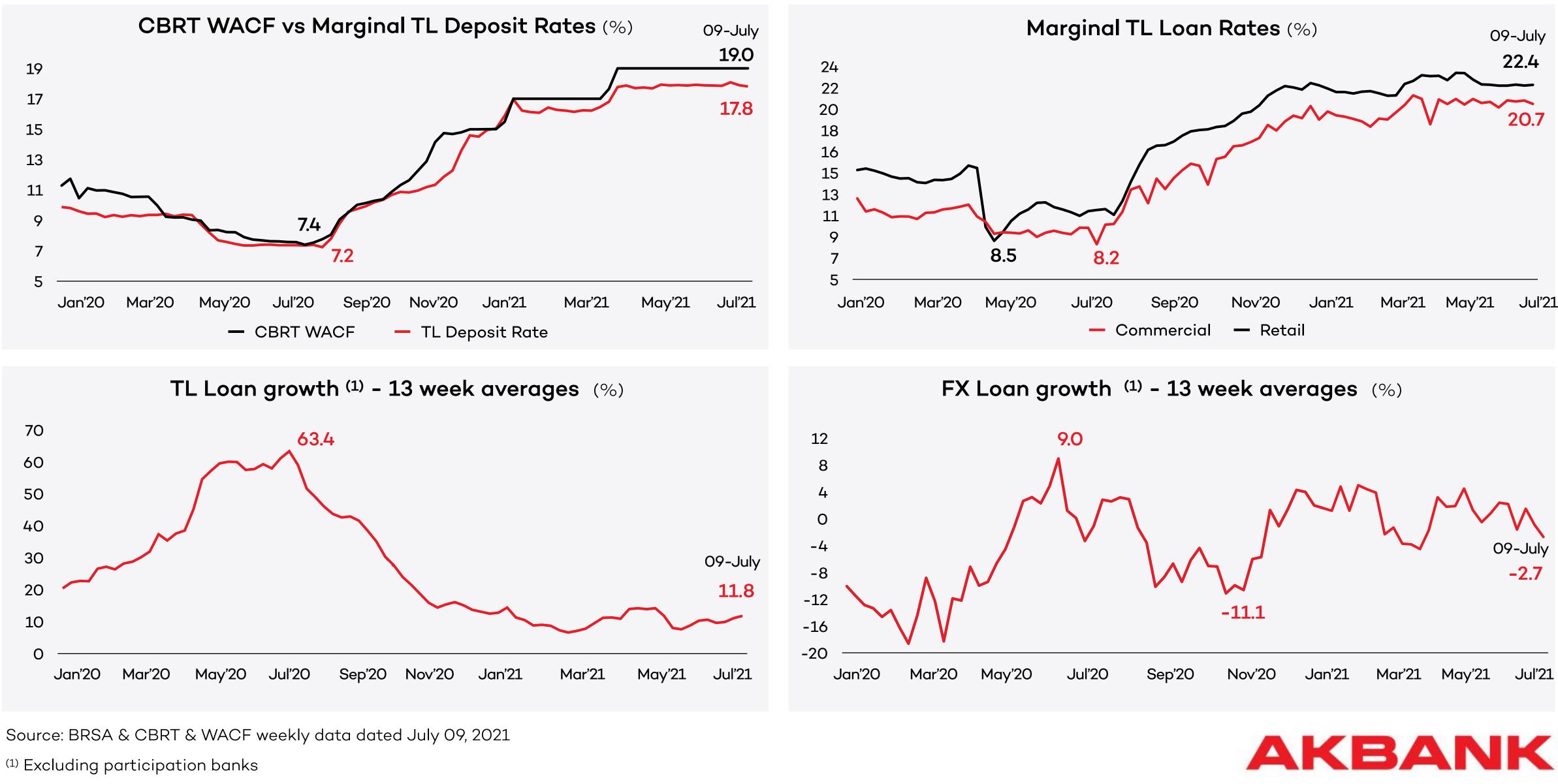






## Tight funding conditions to continue throughout the year





<sup>(1)</sup> Excluding participation banks 4





## **01** Operating Environment

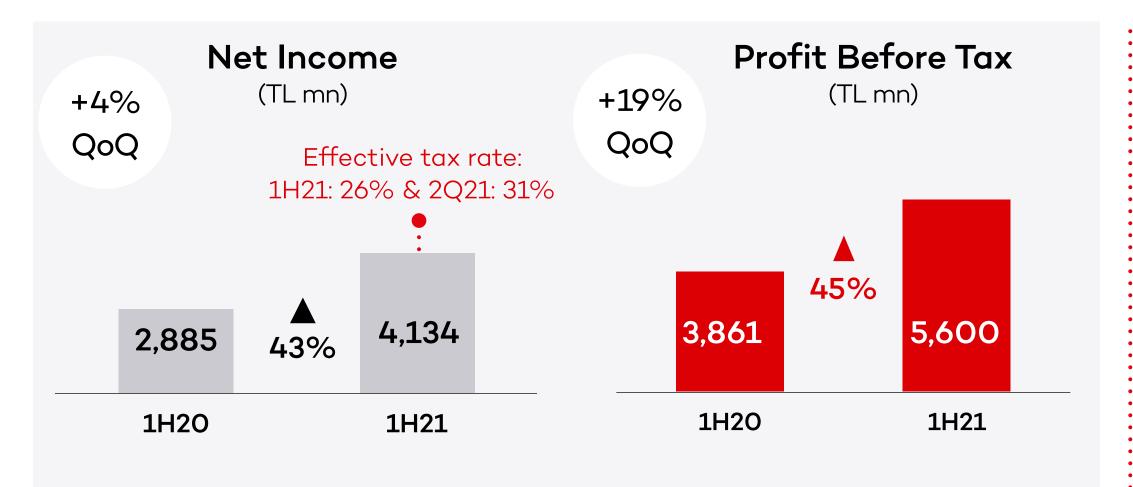
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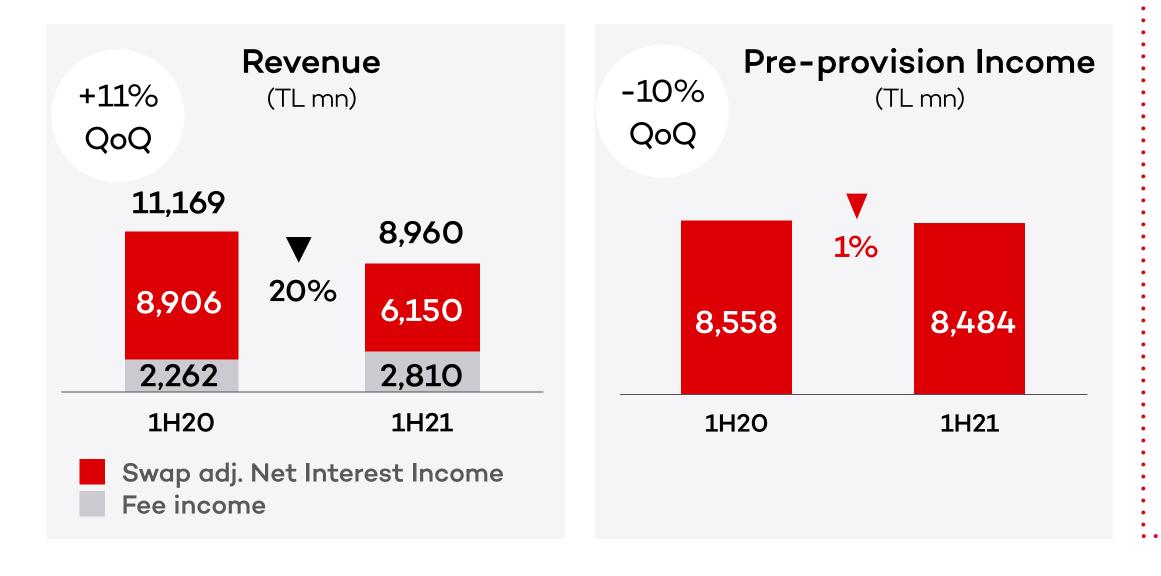
03 Annex





## **1H21: On course for FY ROE guidance**



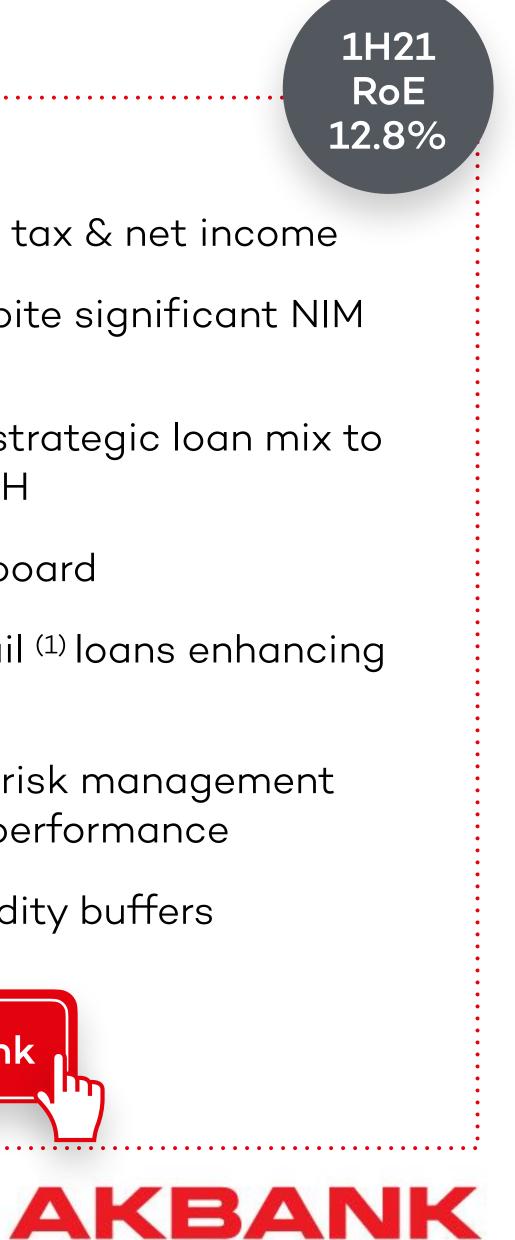


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#### **1H21 Achievements**

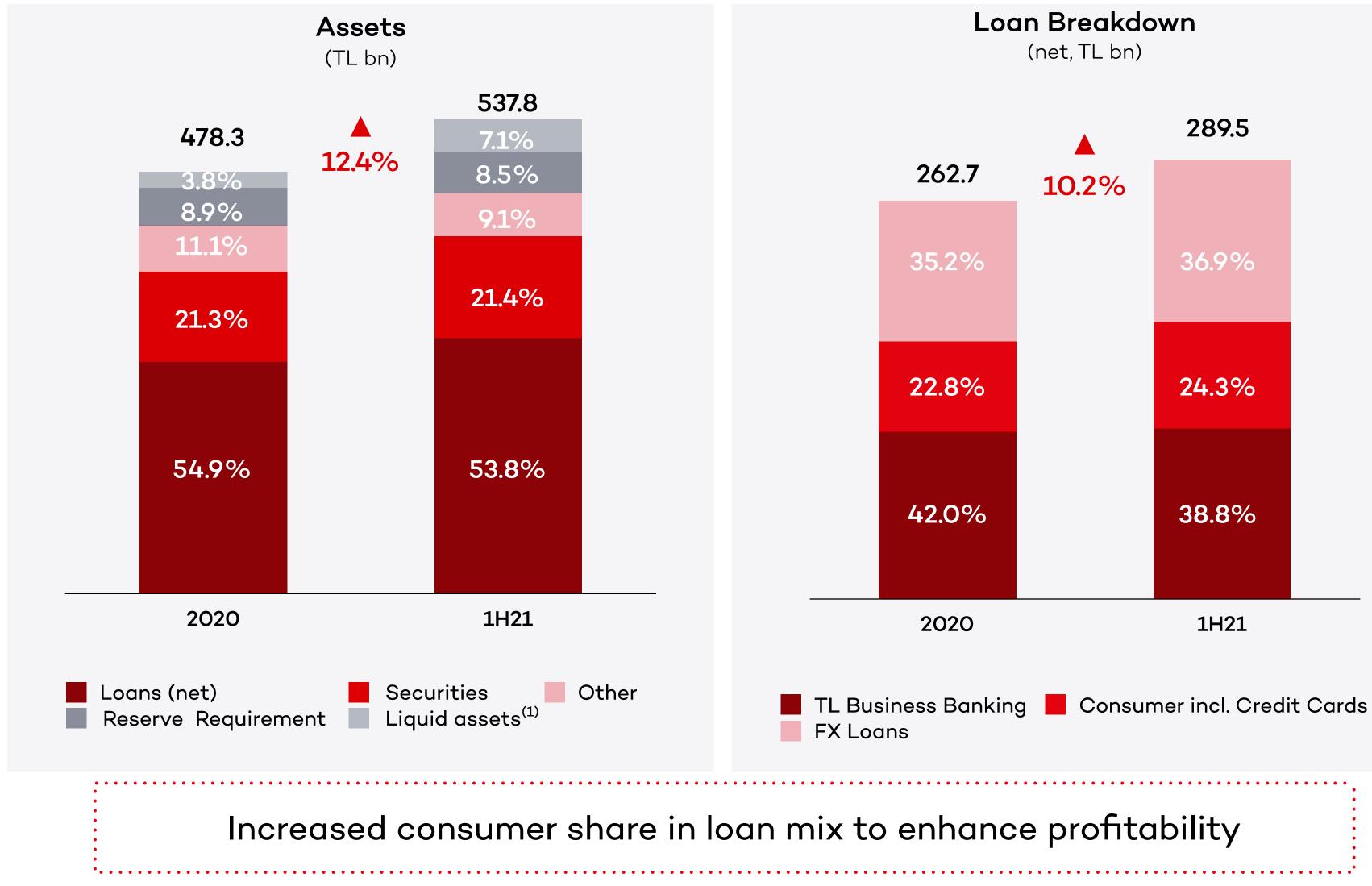
- Generated all time high profit before tax & net income
- Sustained pre-provision income despite significant NIM pressure
  - Proactive securities positioning & strategic loan mix to alleviate funding cost pressure in 2H
- Robust fee performance across the board
- Advanced market share gains in retail <sup>(1)</sup> loans enhancing profit mix
- Demonstration of long term prudent risk management confirmed with sound asset quality performance
- Preserved robust capital & solid liquidity buffers







## Balanced asset allocation drives sustainable long-term shareholder value



<sup>(1)</sup> Cash and cash equivalents <sup>(2)</sup> w/o forbearances: Fixing FX rate for RWA calculation to average last 12 month FX rate

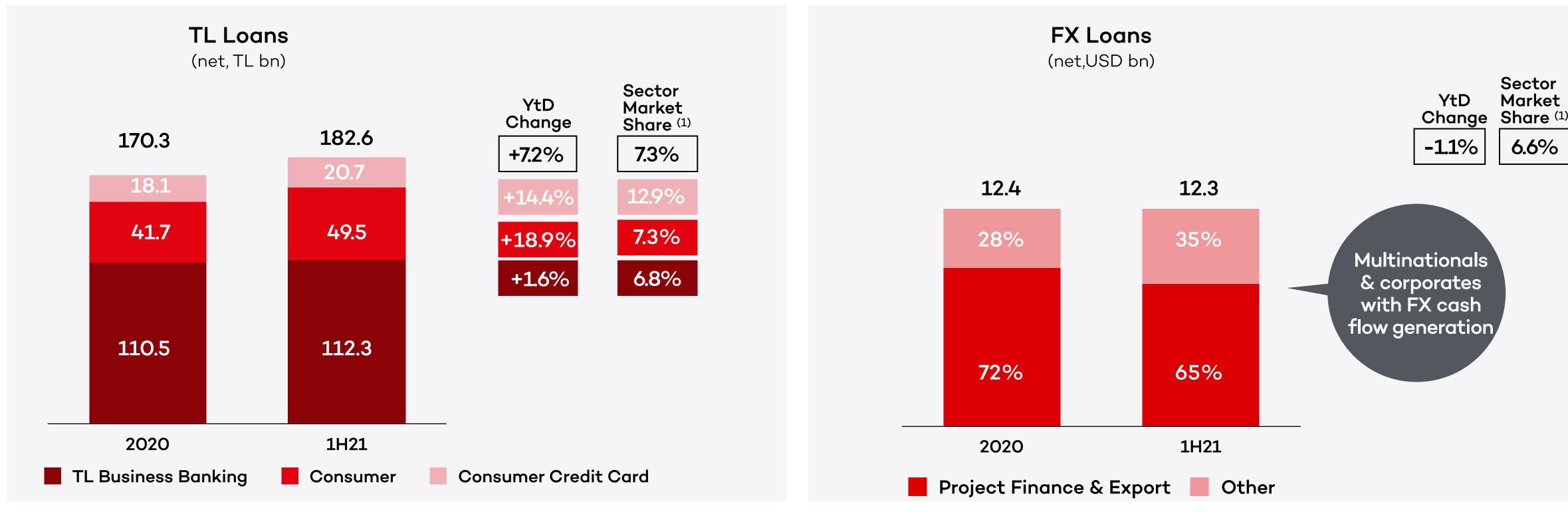
Management Low Leverage **8.0x Robust capital**<sup>(2)</sup> 20.0%







## **Consecutive consumer loan market share gains**



- TL loan growth in 1H driven by sustained performance in consumer loans inline with our strategy
- Market share gains in 2021:
  - 80 bps in Consumer Loans, 90 bps in GPL<sup>(2)</sup>, 10 bps in Consumer Credit Cards, 60 bps in Mortgage
- 69% of GPL originations were pre-approved, separately 30% were to salary customers
- Supported by accelerated marketing efforts & advanced analytical and digital capabilities

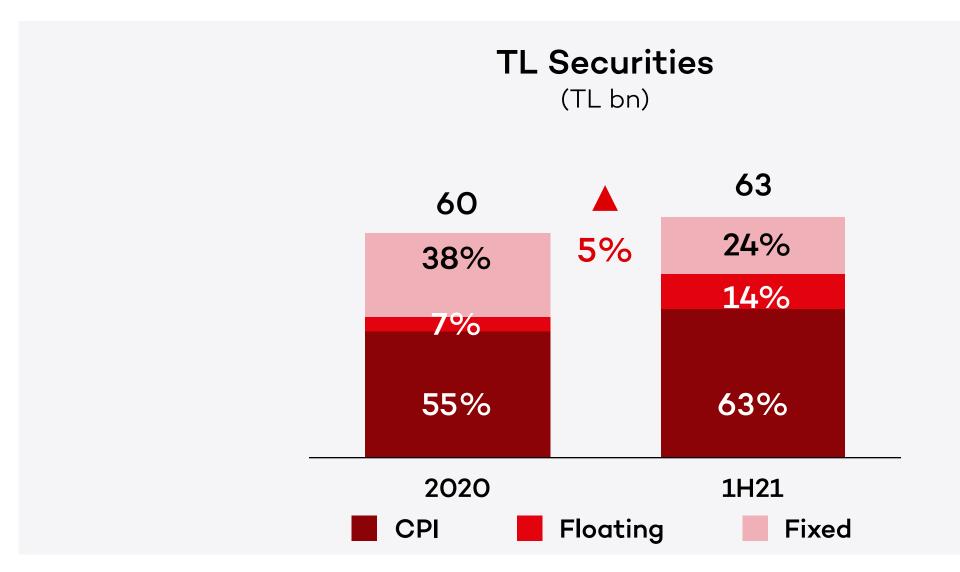
<sup>(1)</sup> Market share data based on bank only BRSA weekly data as of June 25, 2021

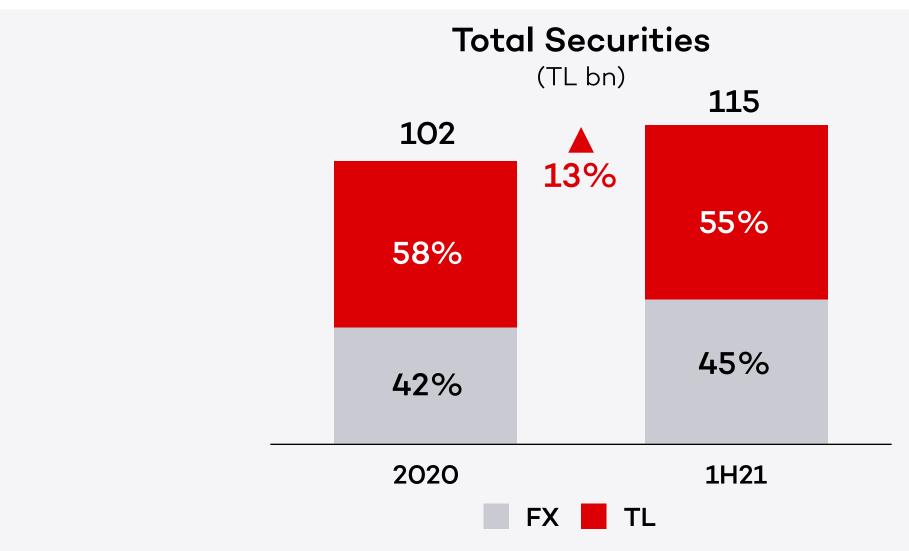


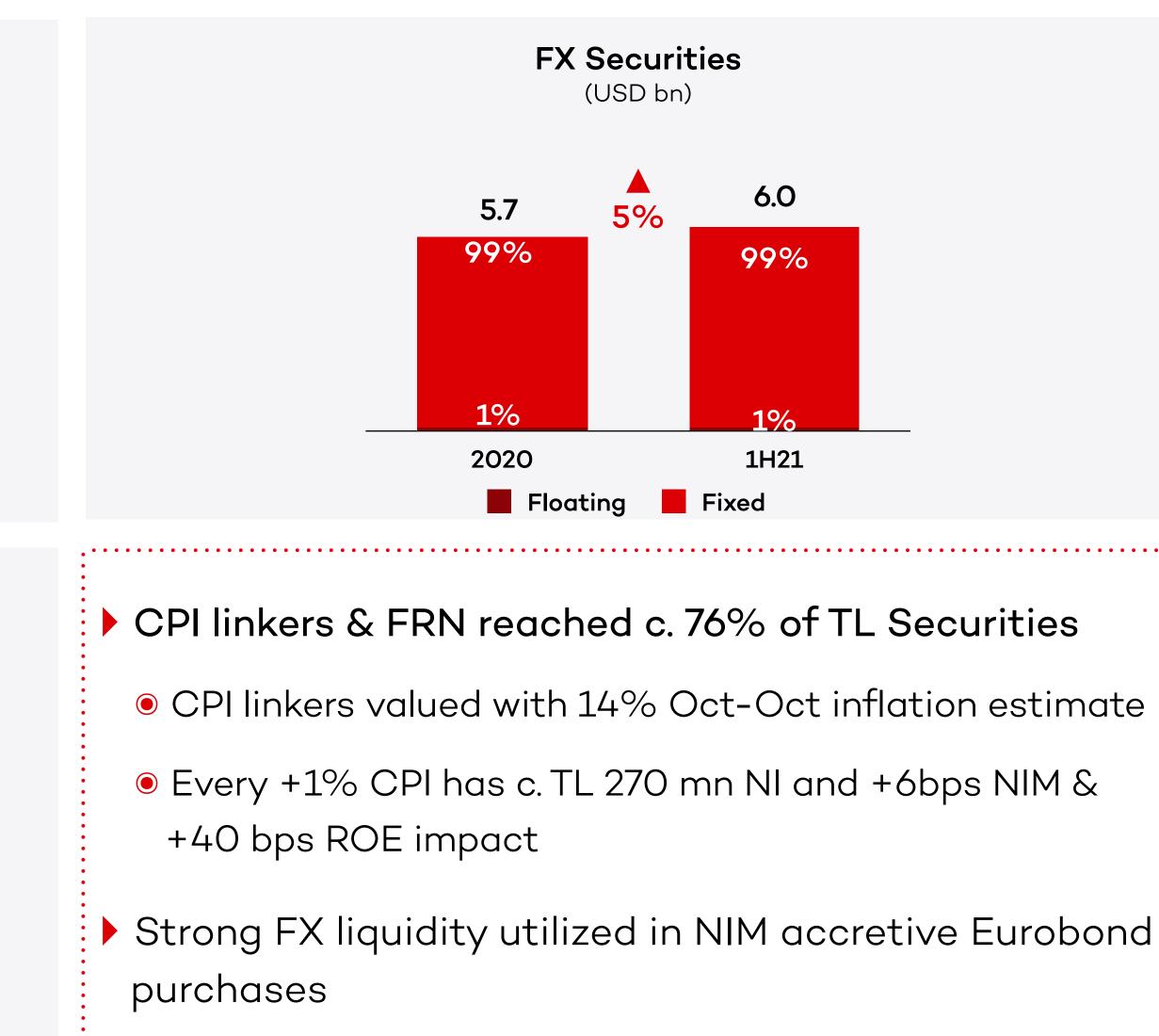




## Proactive securities positioning to be NIM accretive



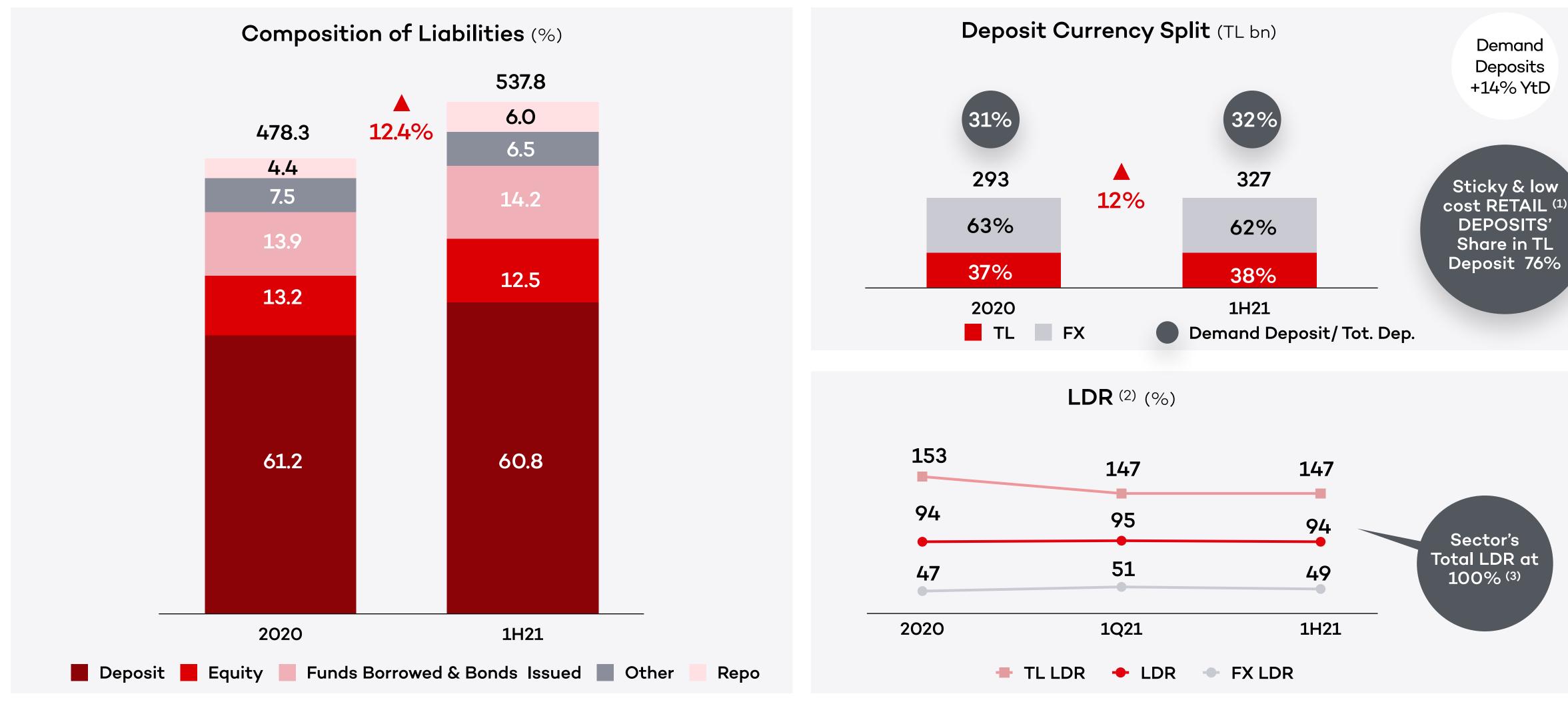








## Maintained disciplined funding mix



**10** <sup>(1)</sup> Consumer & SME according to MIS segmentation

<sup>(2)</sup> Bank-only. TL LDR includes domestic TL bond issuances and merchant payables <sup>(3)</sup> Based on BRSA weekly data dated June 25, 2021

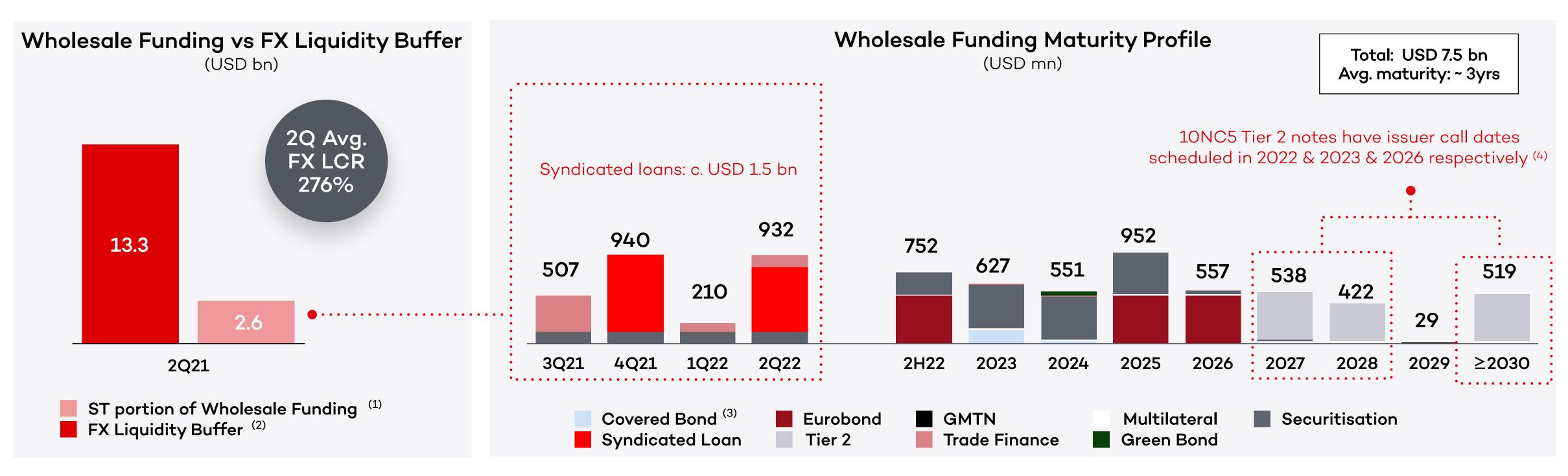








## 1<sup>st</sup> benchmark sustainable Tier 2 among Turkish deposit banks



- In June, issued first ever benchmark sustainable Tier 2 among Turkish deposit banks
  - Intra-day execution with c. 3x oversubscription
  - The book attracted c. USD 1.4 bn demand from more than 150 investors
  - Priced at 6.80%, same as the senior eurobond issued in July 2020
  - 105 bps positive impact on CAR

#### Total ESG-linked funding share increased from c. 20% to c. 30%

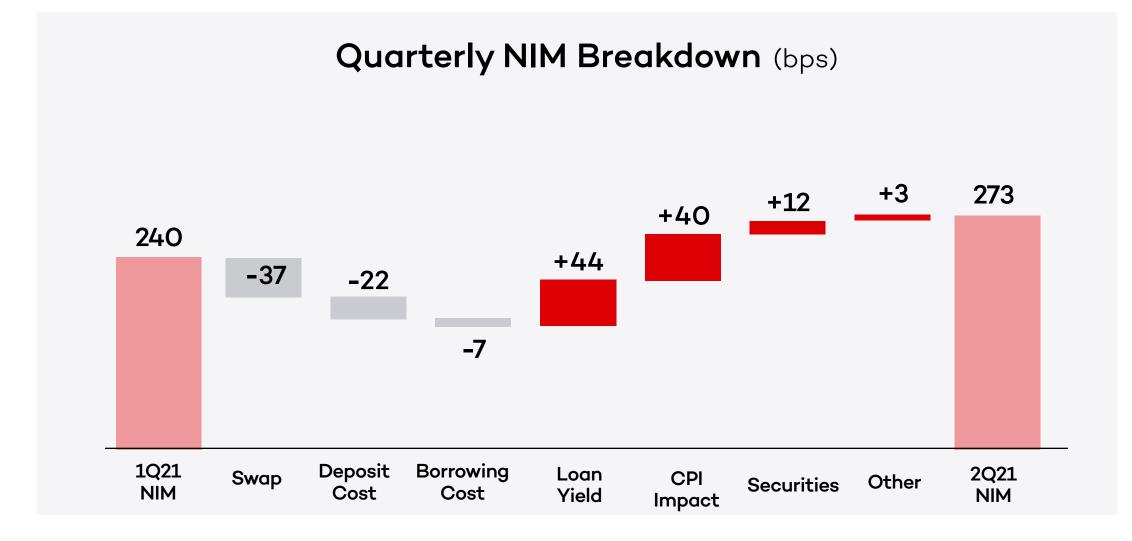
Balances based on principal outstanding and bank-only MIS data

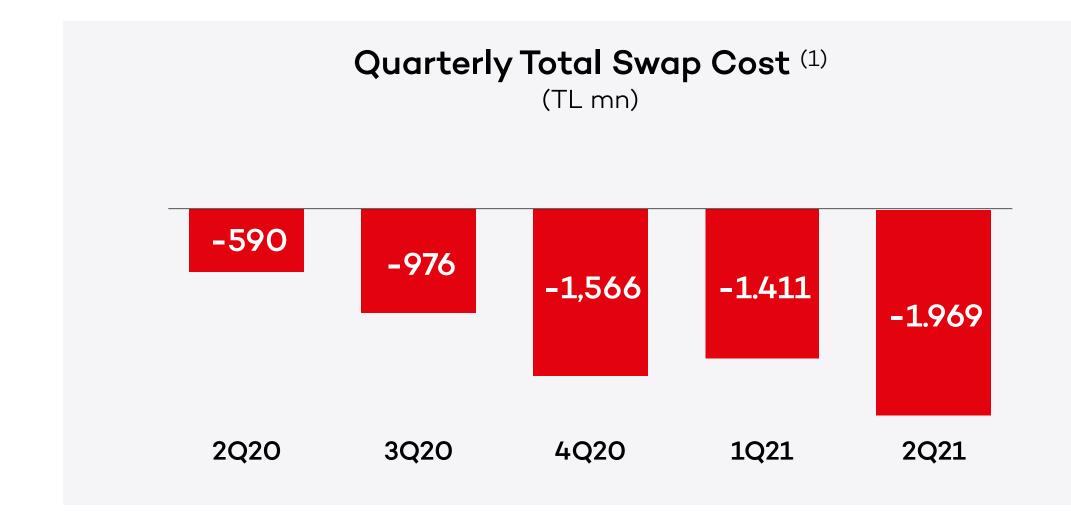
- $^{(1)} \leq 1$  year tenor
- <sup>(2)</sup> Consolidated FX liquidity buffer includes FX reserves under ROM, swaps, money market placements and CBRT eligible unencumbered securities <sup>(3)</sup> USD equivalent of TL 1.4 bn Covered Bond issuances
- <sup>(4)</sup> Call exercise in year 5 is subject to BRSA approval





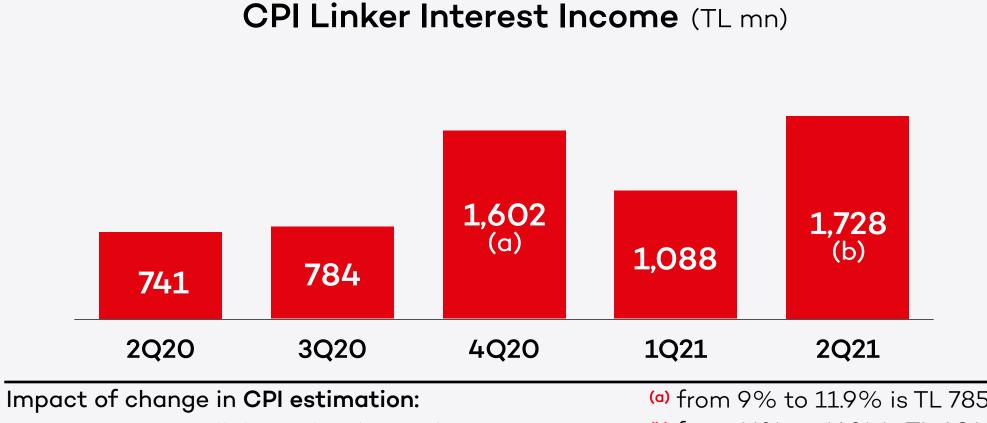
## NIM accretive asset repricing & strategic CPI positioning





**12** <sup>(1)</sup> Includes short and long-term swaps

Positive impact of asset repricing & CPI to continue in 2H Swap cost increased with higher utilization and rates Higher funding cost creates downside risk in FY NIM guidance, to be partially mitigated by CPI linker buffer • CPI linkers currently valued at 14% • Every +1% CPI has c. TL 270 mn NI and +6bps NIM & +40 bps ROE impact

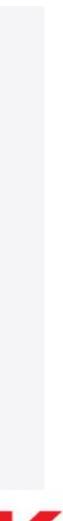


2021 Oct-Oct CPI linker valuation estimate: 14%

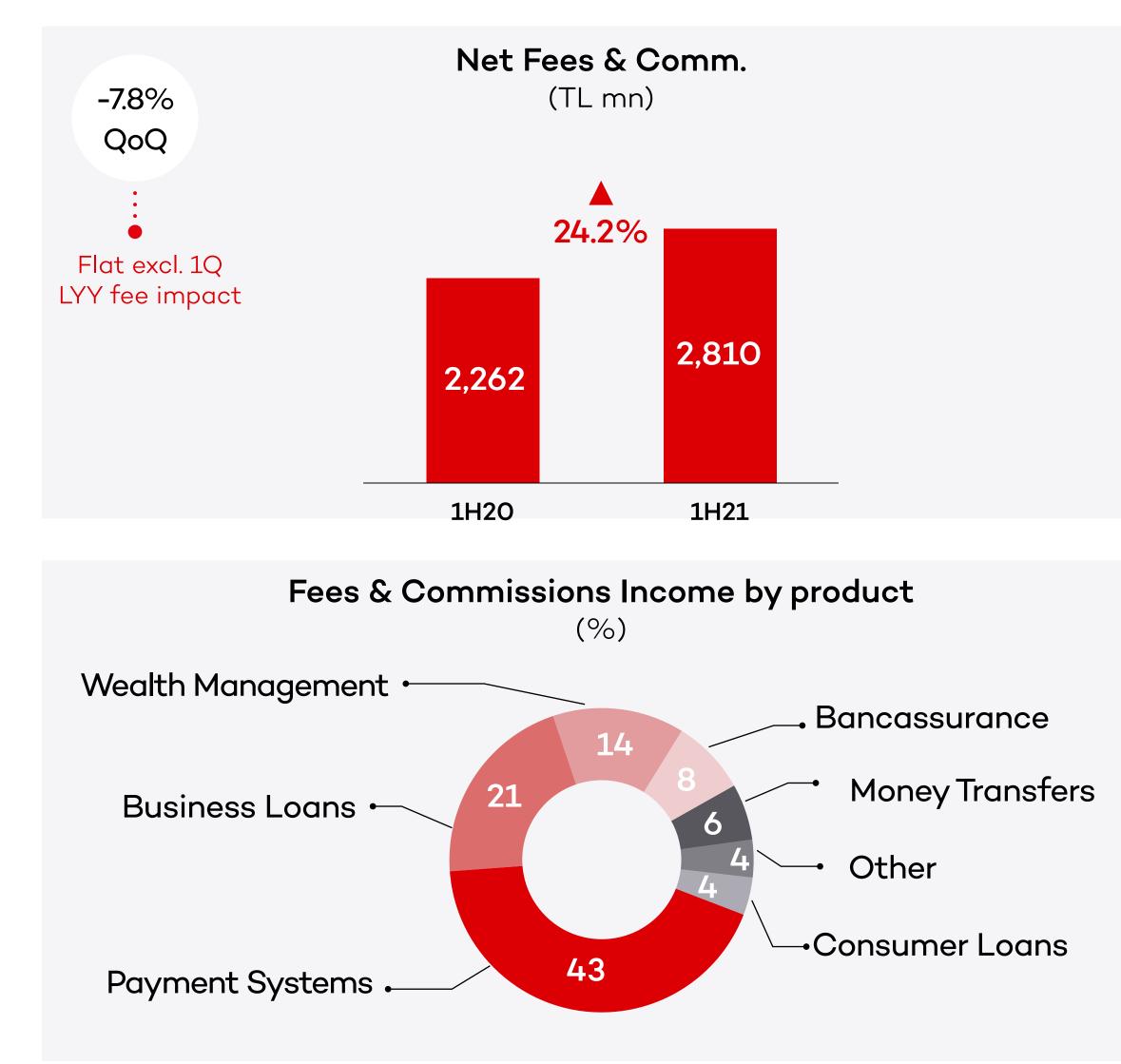
<sup>(a)</sup> from 9% to 11.9% is TL 785 mn (b) from 11% to 14% is TL 491 mn







## Across the board outstanding fee performance well above FY guidance



#### Payment Systems +48% YoY

Predominantly related with volume increase in both acquiring & issuing

#### Bancassurance

+45% YoY New product launch Digital Bancassurance sales +84% YoY Digital premiums/Total +14 pp YoY <sup>(1)</sup>

#### Money Transfers

+32% YoY Supported by strong volume growth

#### Wealth Management

### +30% YoY

ESG & tech. focused product innovation Accelerated customer acquisition driven by new digital services





## Enhancing bottom-line impact through digital transformation

### Digital banking in numbers <sup>(1)</sup> with 5.8 mio customers

#### Interaction

- +24% monthly app login <sup>(2)</sup>
- +22% # of mobile customers conducting financial transactions
- +15 pp mobile NPS <sup>(2)</sup>

### **Financial Engagement**

- ▶ +56% # of financial transactions through mobile:
  - +23% payments
  - +60% money transfers

#### +11 pp share of mobile in financial transactions

- +8 pp share in payments • +4 pp share in money transfers

### Active mobile customers visiting Akbank Mobile almost everyday

<sup>(1)</sup> Based on bank-only MIS data. Increase figures from Jun'20 to Jun'21 14 <sup>(2)</sup> Since the beginning of 2020 <sup>(3)</sup> Including non-branch channels, from Jan'21 to Jun'21

### 03

#### Performance

- 2x digital customer x-sell compared to non-digitals
- 55% credit cards sold through digital channels <sup>(3)</sup>
- 83% GPLs sold through digital channels <sup>(3)</sup>
- 48% of bancassurance products sold through digital channels <sup>(3)</sup>







## New era in customer onboarding

Easy and intuitive digital experience	Strong vo
Process takes 6 to 8 min end-to-end (including 3 to 4 min for video call)	
Oninterrupted single session	Inclusive
	reactivat
Biometrics, NFC & Video Call technologies enabled	
	24/7 serv
Multiple product sales* from the very	

(\*) Point of difference in the market 15 NFC: Near Field Communication

beginning of customer onboarding

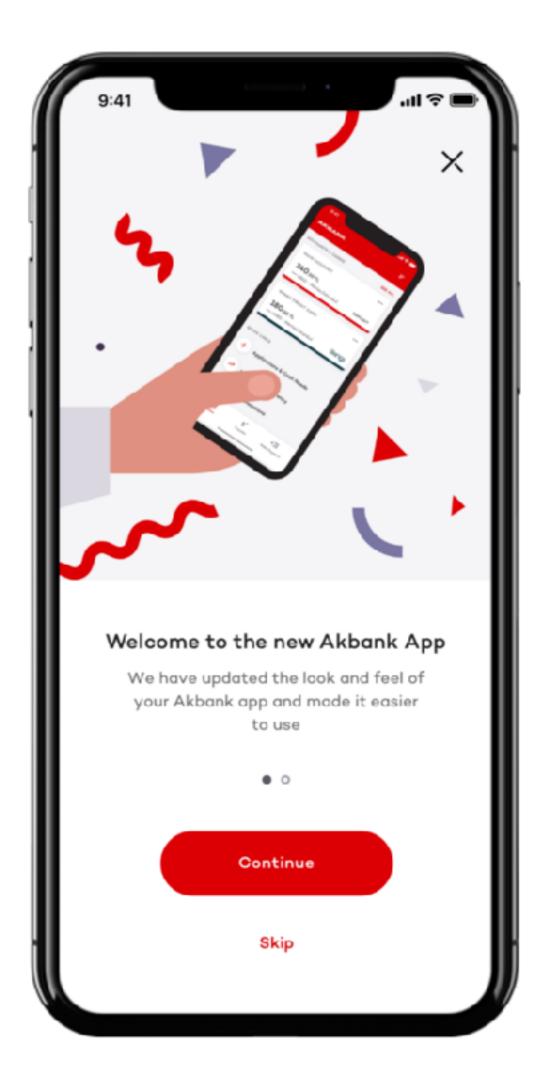


#### value propositions\* for digital savvies

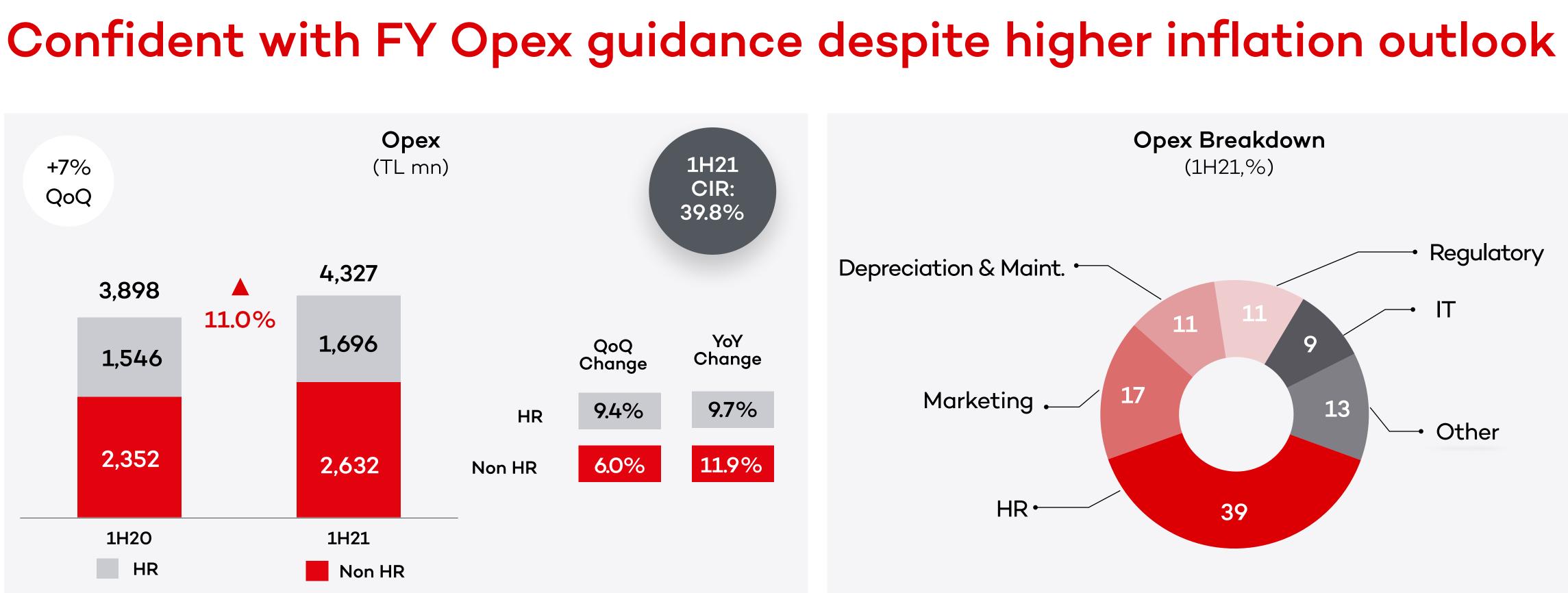
e process for dormant customer

ation\*

vice\*





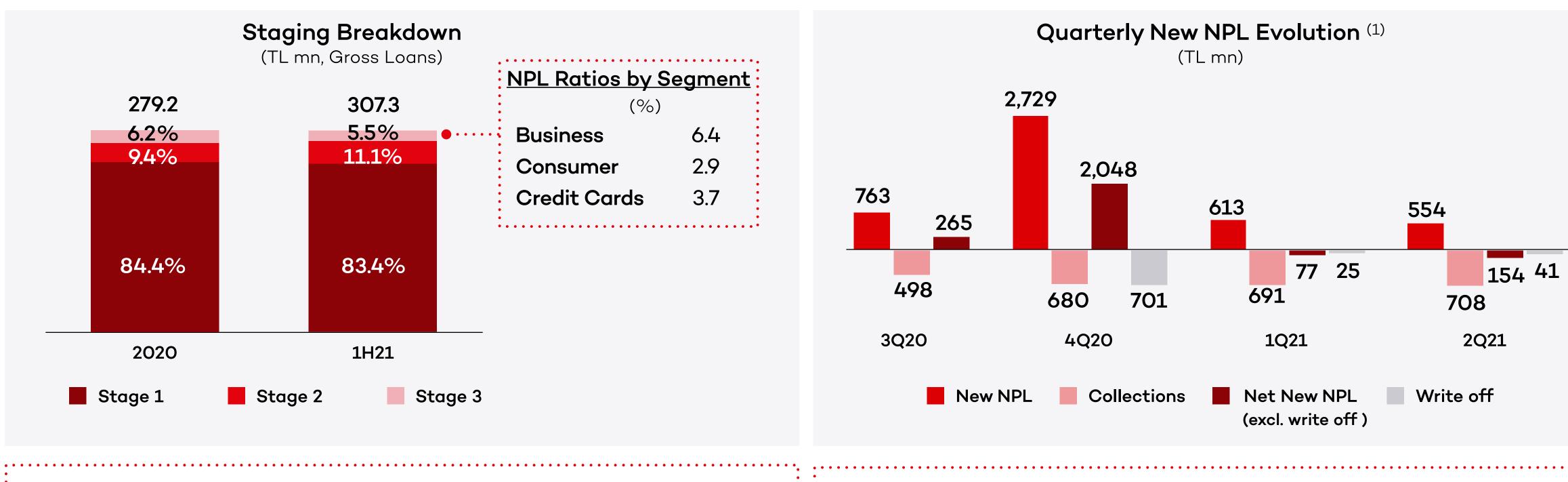


CIR to gradually improve along with revenue enhancement CIR calculation excludes FX gain from long FX position related with stage 1&2 provisions and LYY hedge  $\bigcirc$ 





## Proactive IFRS 9 implementation regardless of staging forbearance



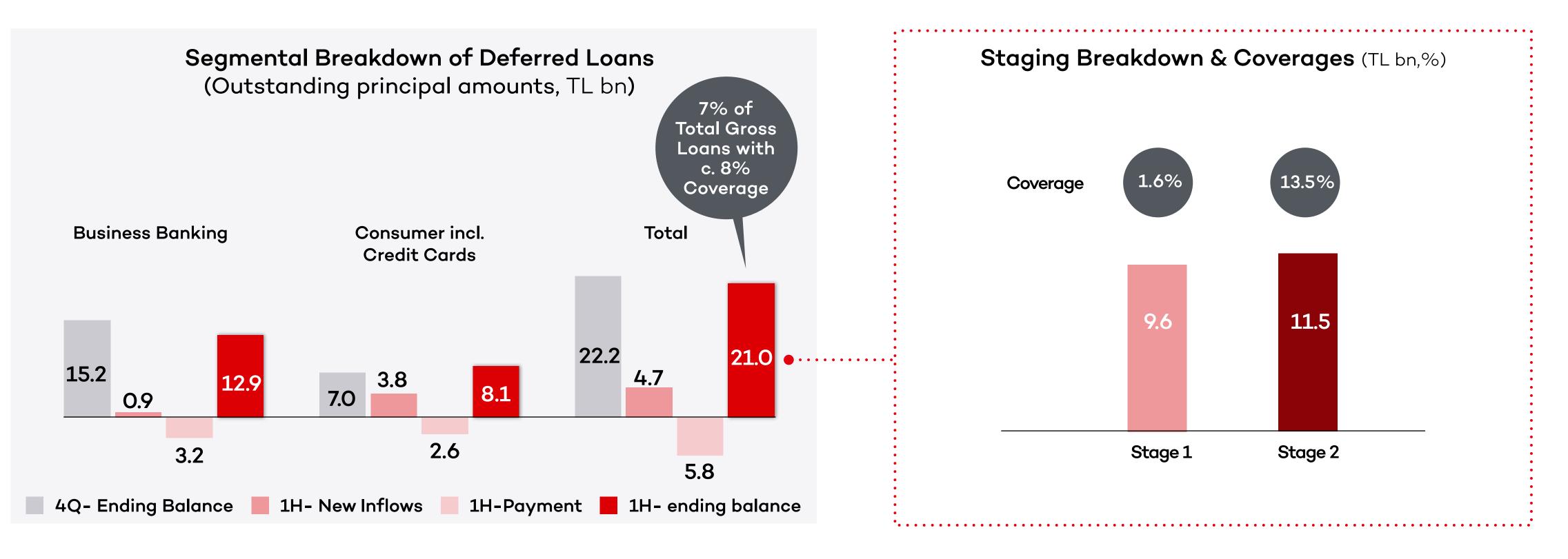
- BRSA forbearances:
- 30-90 days files: only TL 0.6 bn in Stage 1
- 90-180 days files: TL 1.3 bn (If all were booked as NPL, NPL ratio impact would be +c. 40 bps)
- ... with strong coverages.

- Negative net new NPL inflow in 1H21
- Broad- based collection performance remains strong despite full lock down during 2Q21
- No NPL sale





## Balances on deferred loans are well covered



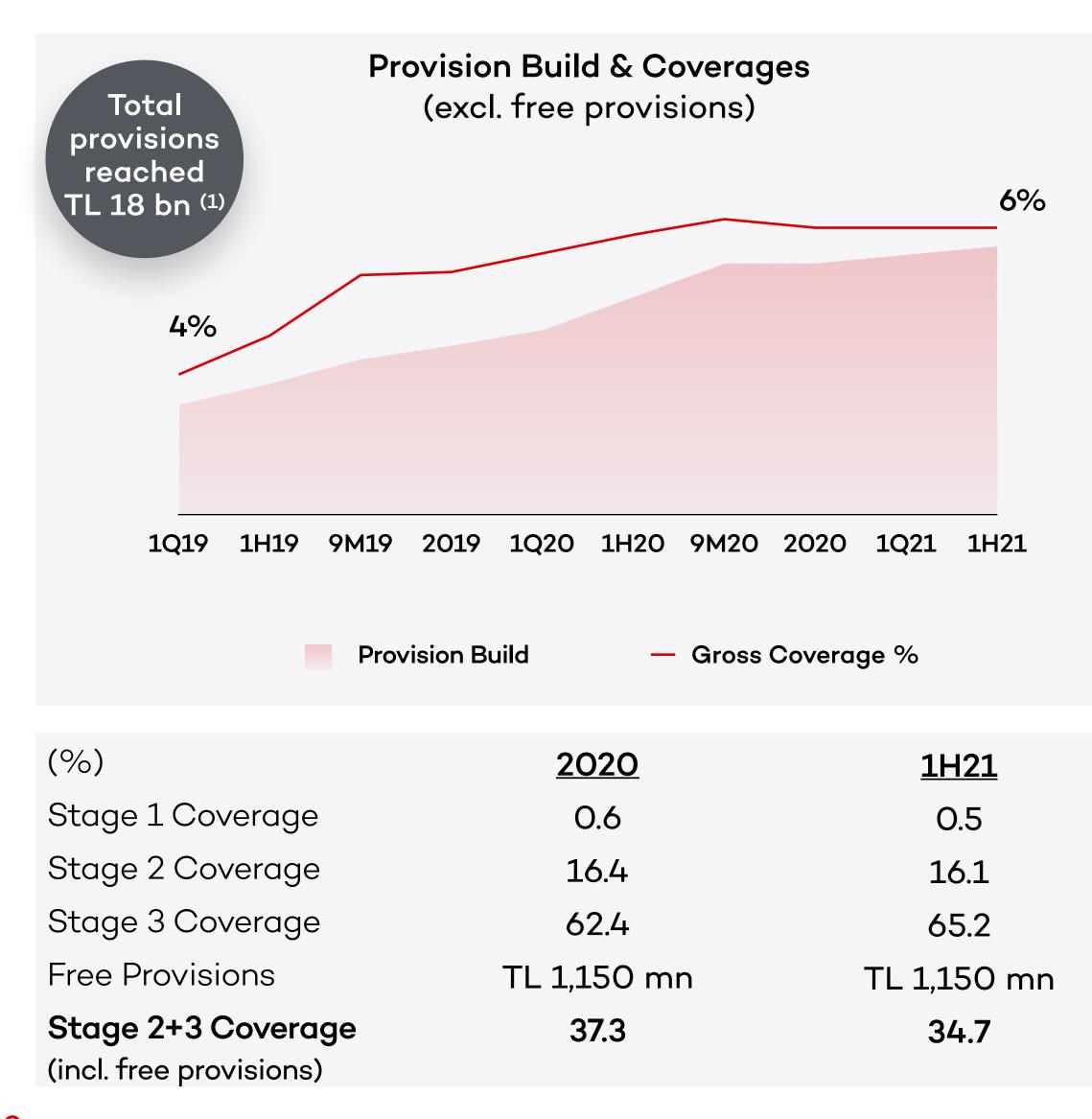
- Total deferred risk principal amount to date is at TL 34 bn
- 4Q20 outstanding risk of TL 22.2 bn down to TL 21.0 bn (7% of gross loans) as of 1H21
  - Total coverage at 8.1% up 90 bps YtD
  - c. 60% Business Banking & c. 40% Consumer incl. credit card

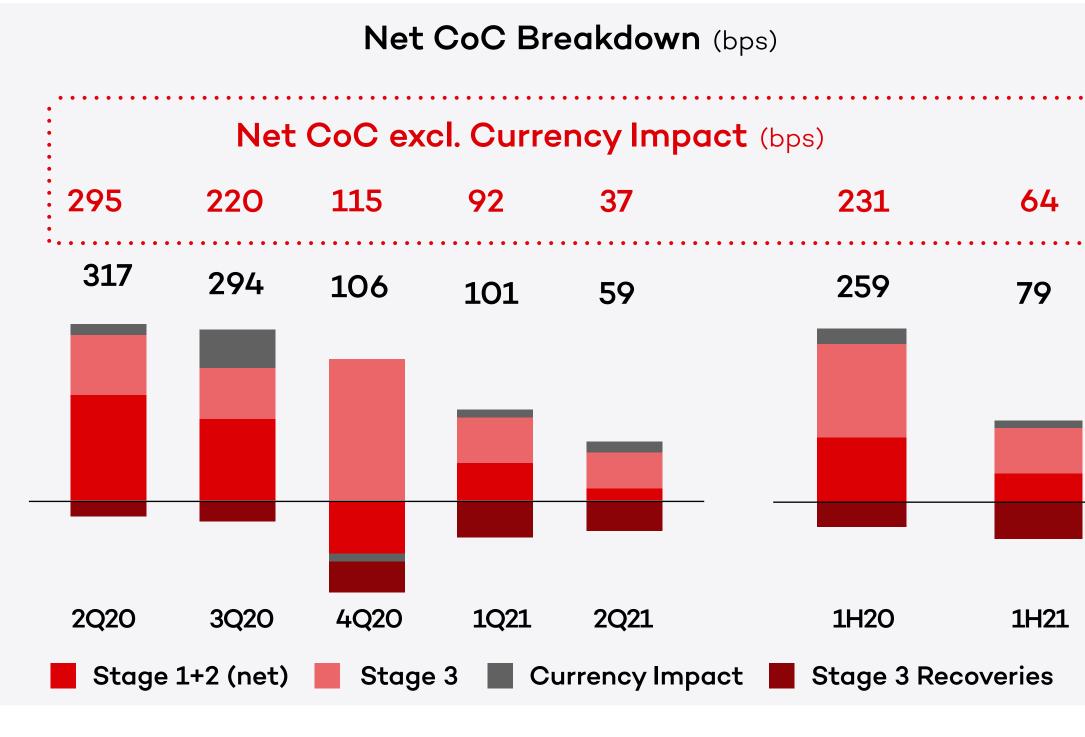
• 75% have matured installments <sup>(1)</sup> & strong repayment performance 18 Based on MIS data (1) Based on number of customers





## CoC evolution demonstrates long-term prudent risk management

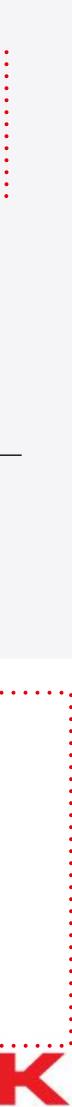




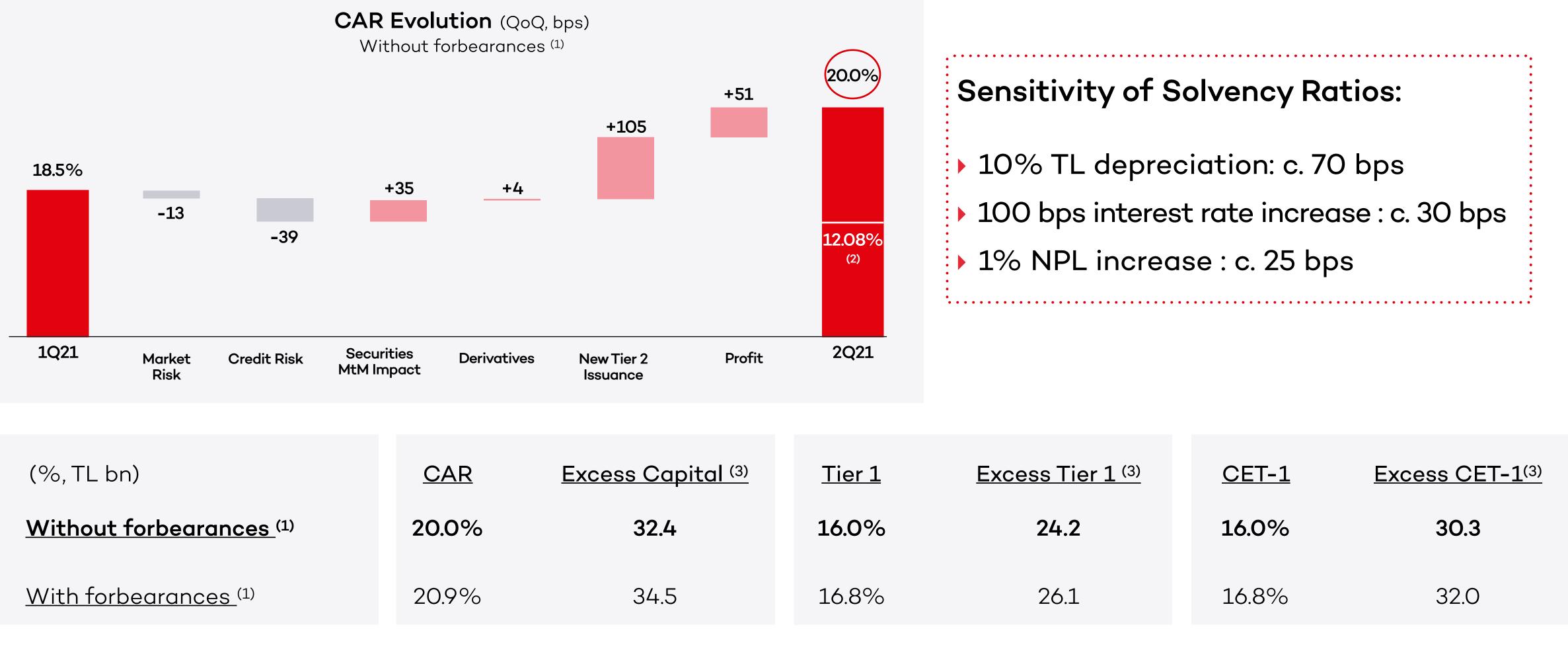
- Solid coverage ratios
- FX provisions are hedged
- IH CoC evolution underlines better FY performance vs guidance

Every +10 bps change in CoC has +40 bps ROE impact





## Capital remains a source of strength with robust buffers



- average last 12 month FX rate
- Min Basel III required: Including buffers (Capital Conservation Buffer: 2.50%, D-SIB Buffer: 1.50%, (2) 20 Countercyclical Capital Buffer: 0.08%)
  - Basel III min. requirements: CAR: 12.08%, Tier-1: 10.08%, CET-1 8.58% (3)

(3)	<u>Tier 1</u>	Excess Tier 1 (3)	<u>CET-1</u>	Excess CET-1(
	16.0%	24.2	16.0%	30.3
	16.8%	26.1	16.8%	32.0

For 2Q21, fixing FX rate for RWA calculation to average last 12 month FX rate & for 1Q21, fixing MtM losses of securities & FX rate for RWA calculation to







## 2Q21 Key ESG highlights

1st deposit bank in Turkey to issue sustainable Tier 2 (USD 500 mn)

New products for transition to low-carbon economy, such as:

Green Trade Finance Campaign, (1st in Turkey)

Rooftop PV Investment Loans

Sustainable finance provided in Q2 at ~ TL 7.6 bn<sup>(1)</sup> (1H reached ~ TL 13.8bn)

AuM of ESG-themed funds launched by Ak Portföy almost doubled QoQ, reaching ~ TL 700 mn in 1H

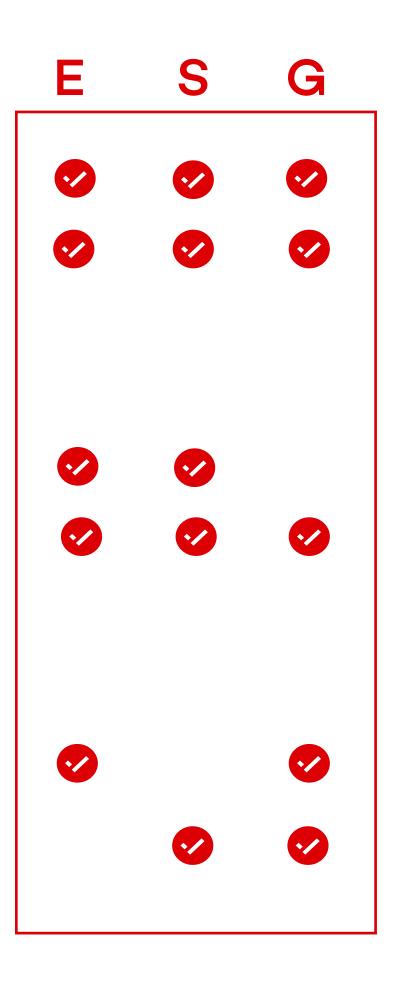
Innovative Companies in Health Sector fund secured rating by Refinitiv, 1st in Turkey

60% of the bank's electricity sourced from renewable resources (up from 20% in Q1)

New policies to foster governance & culture: Diversity and Inclusion Policy, Human Rights Policy,

Zero-Tolerance to Violence Policy

<sup>(1)</sup> Based on bank-only MIS data, includes: Granted SME loans (assessed through ESMS) & renewable loans, and ESG-type Eurobond & syndicated loan purchases



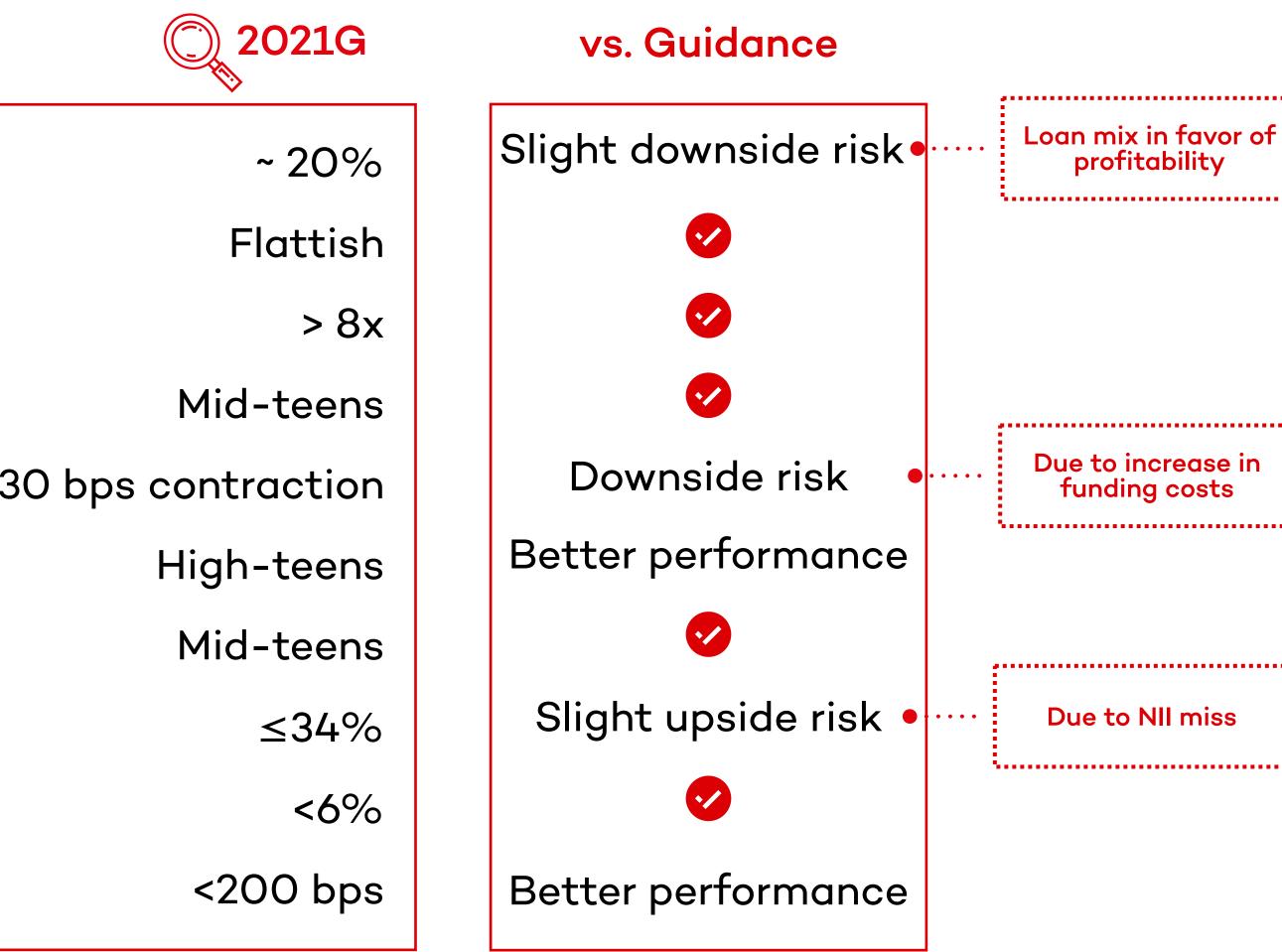




## 2021: On track to meet FY ROE guidance

	1H21		
TL Loan Growth	+7.2%		
FX Loan Growth (in USD)	-1.1%		
Leverage	8.0x		
ROE	12.8%		
NIM (swap adj.)	2.7%		20-3
Net fees&com. growth	+24.2%		
Opex growth	+11.0%		
Cost/income (1)	39.8%		
NPL <sup>(2)</sup>	5.5%		
Net total CoC	79 bps		
		I	

(1) CIR calculation excludes FX gain from long FX position related with stage 1&2 provisions and LYY hedge <sup>(2)</sup> Including potential write-off & NPL sale











03

## **01** Operating Environment

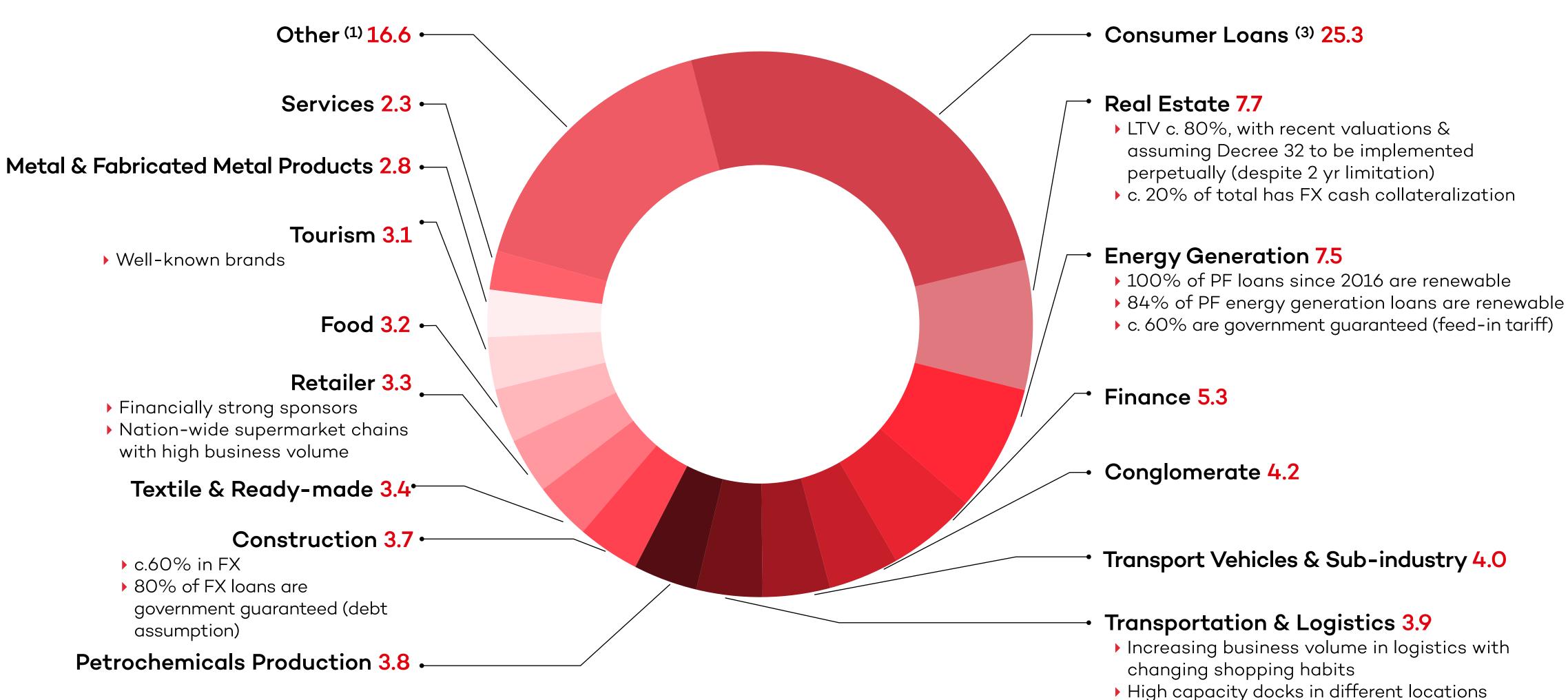
**O2** Financials

Annex





## **Gross Loan Sector Breakdown**



#### SME <sup>(2)</sup> loans' share in total gross loans at 6%

Consists of consolidated performing and non-performing cash loans & excludes leasing receivables and adjusted for financial assets measured at fair value through P&L

- **24** <sup>(1)</sup> Loan concentration below 2%
  - <sup>(2)</sup> According to MIS segmentation
  - <sup>(3)</sup> Including credit cards



stable cash flows





## Staging & coverage ratios of main sectors

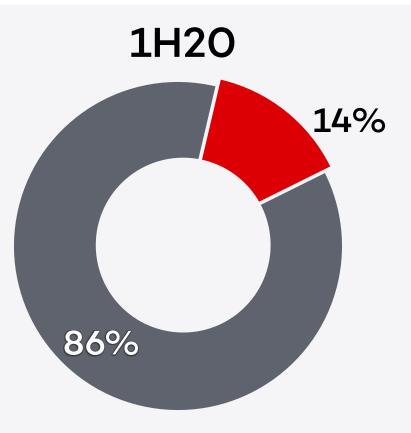
2Q21				
<u>Stage 2 Loans</u>	<u>% of Total Stage 2</u>	<u>Coverage (%)</u>	<u>Coverage ▲ pp (YtD)</u>	<u>Coverage ▲ pp (QoQ)</u>
Real Estate (1)	28.8	12	(2)	(2)
Energy Generation	9.2	31	1	2
Tourism	4.7	19	10	Flattish
Retailer	1.4	15	4	2
Construction	1.2	26	6	5
Transportation & Logistics	0.6	13	Flattish	1
2Q21				
<u>Stage 3 Loans</u>	<u>% of Total Stage 3</u>	<u>Coverage (%)</u>	<u>Coverage ▲ pp (YtD)</u>	<u>Coverage ▲ pp (QoQ)</u>
Real Estate	21.3	59	Flattish	Flattish
Retailer	11.7	55	8	5
Construction	9.6	81	6	4
Energy Generation	5.1	52	7	4
0,				
Tourism <sup>(2)</sup>	2.5	56	10	9

<sup>(1)</sup> Real estate's share in Stage 2 is at 5.1% with 21.4% coverage, excluding one excessively collateralized real estate loan
<sup>(2)</sup> Adjusted for one excessively collateralized file

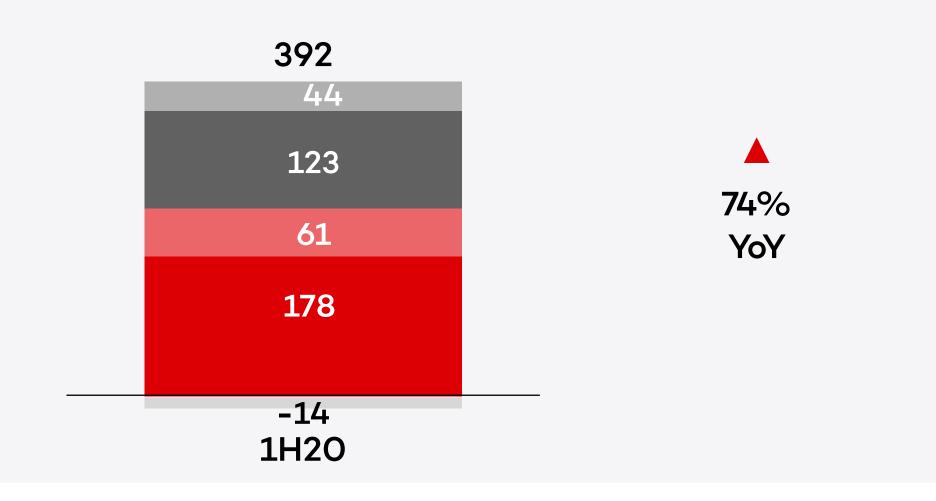


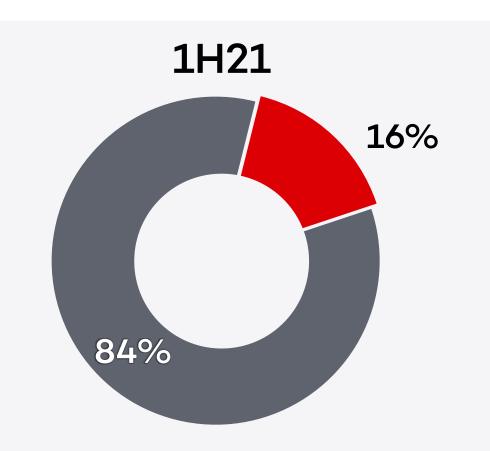


## Subsidiaries' contribution

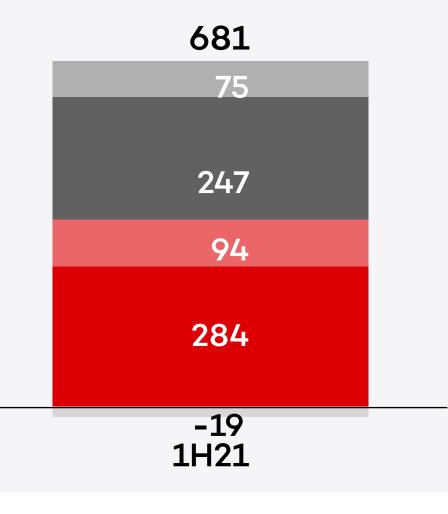


#### Subsidiaries' Net Income (TL mn)





Bank-only net income Subsidiaries' Contribution









## **Snapshot of Results**

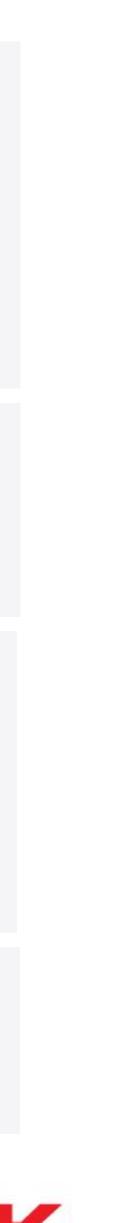
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Profitability (%) ROE ROE, Quarterly ROA ROA, Quarterly Swap Adj. NIM Swap Adj. NIM, Quarterly CIR <sup>(1)</sup> CIR, Quarterly	<b>1Q20</b> 9.6 9.6 1.3 1.3 4.83 4.83 33.8 33.8	1H2O 10.4 11.4 1.4 1.5 4.63 4.42 31.6 29.6	2020 10.9 12.1 1.4 1.5 4.12 3.61 33.8 38.5	1Q21 12.9 12.9 1.6 1.6 2.40 2.40 2.40 40.0 40.0	1H21 12.8 12.9 1.6 1.6 2.58 2.73 39.8 39.6
(%) Total LDR <sup>(2)</sup> TL <sup>(2)</sup> FX Leverage (x)	84 126 48 7.8	<b>98</b> 138 54 <b>7.7</b>	<b>94</b> 153 47 <b>7.6</b>	95 147 51 8.2	<b>94</b> 147 49 <b>8.0</b>
Asset Quality (%) NPL Ratio Stage 3 Coverage Stage 2/ Total Gross Loans Stage 2 Coverage Net CoC Net CoC, Quarterly	6.7 58.8 12.2 11.8 2.01 2.01	6.2 61.5 11.9 15.1 2.59 3.17	6.2 62.4 9.4 16.4 2.27 1.06	5.8 63.7 9.5 16.8 1.01 1.01	5.5 65.2 11.1 16.1 0.79 0.59
Solvency <sup>(3)</sup> (%) CAR CET-1 Tier-1	18.8 16.0 16.0	20.4 17.4 17.4	19.8 16.9 16.9	18.5 15.5 15.5	20.0 16.0 16.0

<sup>(1)</sup> CIR calculation excludes FX gain from long FX position related with stage 1&2 provisions and LYY hedge. The calculation excludes insurance penalty of TL 71 mn for 1Q20, 1H20 & also BRSA penalty of TL 117 mn for 2020

<sup>(2)</sup> Bank-only, TL LDR includes domestic TL bond issuances and merchant payables
<sup>(3)</sup> w/o forbearances: For 2Q21, fixing FX rate for RWA calculation to average last 12 month FX rate. For 1Q21 & 2020, fixing MtM losses of securities & FX rate for RWA calculation to average last 12 month FX rate & for 1Q20 & 1H20 to YE 2019

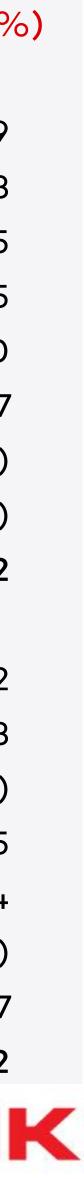




## **Balance Sheet Highlights**

	2020	1Q21	1H21	<b>QoQ (%)</b>	<b>YtD (</b> %
Consolidated (TL mn)					
Cash and due from Banks	60,576	76,323	84,320	10	39
Securities	101,926	106,843	115,052	8	13
TL	59,540	62,336	62,774	1	5
FX (USD)	5,713	5,346	6,023	13	5
Loans (net)	262,658	281,814	289,481	3	10
TL	170,310	175,986	182,585	4	7
FX (USD)	12,447	12,711	12,315	(3)	(1)
Other	53,157	52,310	48,986	(6)	(8)
Total Assets	478,317	517,290	537,839	4	12
Deposits	292,519	310,008	326,905	5	12
TL	108,362	118,963	122,693	3	13
FX (USD)	24,821	22,946	23,526	3	(5)
Funds Borrowed and Bonds Issued	66,287	70,962	76,488	8	15
Repo	20,907	37,029	32,111	(13)	54
Other	35,679	36,253	35,024	(3)	(2)
Equity	62,924	63,038	67,311	7	7
Total Liabilities and S/H Equity	478,317	517,290	537,839	4	12





## Income Statement Highlights

Consolidated (TL mn)	1Q21
Net Interest Income incl. swap cost	2,782
NII	4,193
o/w CPI-linker income	1,088
Swap Cost	(1,411)
Fees and Commissions (Net)	1,462
Net Trading Gain (Loss)	2,031
LYY hedge gain/ (loss)	1,105
ECL hedge gain/ (loss)	62
Other	864
Other Income	267
Operating Expense	(2,087)
Pre- Provision Income	4,455
Provision for Loan Losses, net of collections	(697)
Stage 1+2 (net)	(515)
Stage 3	(621)
Stage 3 Recoveries	500
Currency Impact (fully hedged)	(62)
Other Provisions	(1,201)
LYY MtM gain/ (loss)	(1,203)
Free Provisions	-
Other	2
Income Before Tax	2,557
Tax	(529)
Net Income	2,028

YoY(%)	1H21	1H2O	<b>QoQ(%)</b>	2Q21
(31)	6,150	8,906	21	3,368
(7)	9,530	10,234	27	5,337
103	2,816	1,388	59	1,728
155	(3,380)	(1,328)	40	(1,969)
24	2,810	2,262	(8)	1,348
208	3,526	1,145	(26)	1,494
-	1,541	_	(61)	436
(31)	216	315	150	154
113	1,769	830	5	905
128	326	143	(78)	59
11	(4,327)	(3,898)	7	(2,240)
(1)	8,484	8,558	(10)	4,029
(62)	(1,123)	(2,936)	(39)	(427)
(46)	(700)	(1,286)	(64)	(185)
(38)	(1,138)	(1,822)	(17)	(517)
91	930	486	(14)	430
(31)	(216)	(315)	150	(154)
-	(1,761)	(1,761)	(53)	(559)
36	(1,751)	(1,283)	(54)	(548)
-	-	(250)	_	-
-	(10)	(228)	-	(11)
45	5,600	3,861	19	3,043
50	(1,466)	(975)	77	(937)
43	4,134	2,885	4	2,106





## Initiatives & indices











finance initiative















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